



The Investiture Ceremony of
MINOUCHE SHAFIK

20TH PRESIDENT OF
COLUMBIA UNIVERSITY



COLUMBIA UNIVERSITY IN THE CITY OF NEW YORK
INVESTITURE CEREMONY OF
MINOUCHE SHAFIK
20TH PRESIDENT

OCTOBER 4, 2023







ORDER OF ACADEMIC PROCESSION

First Division

Senior Leadership of the University
University Senate
Deans and President Affiliates of the University
Faculties of the University and Professors Emeriti of the University
Trustees and Senior Leadership of Affiliated Corporations

Second Division

Delegates from Educational Institutions and Learned Societies,
and Other Distinguished Guests

Third Division

Honorary Head Marshal
Presiding Officers
Presidential Search Committee Members
Trustees Emeriti of the University
Trustees of the University
Presenters
Mace Bearer
President of the University



Honorary Head Marshal

Amy E. Hungerford

Executive Vice President for Arts and Sciences

Dean of the Faculty of Arts and Sciences

Ruth Fulton Benedict Professor of English and Comparative Literature

Mace Bearer

Lisa Carnoy

Chair of the Columbia Alumni Association (CAA) and Chair Emerita of the Board of Trustees

Presiding Officers

Katrina A. Armstrong

Chief Executive Officer of Columbia University Irving Medical Center

Executive Vice President for Health and Biomedical Sciences

Dean of the Faculties of Health Sciences and the Vagelos College of

Physicians and Surgeons

Dennis A. Mitchell

Interim Provost

Professor of Dental Medicine at the Columbia University Medical Center



ORDER OF EXERCISES

Prelude

Processional

“Trumpet Tune”

Music by Henry Purcell (1659–1695)

“Rondeau”

Music by Jean-Joseph Mouret (1682–1738)

Instrumental performance by the **Columbia University Crown Quartet**

Opening

“Funga Alafia”

Music by LaRocque Bey

Performance by the **Middle Division Concert Choir,**
The School at Columbia University

Remarks by the Copresidents of the Native American Council
Eva Brander Blackhawk, Columbia College and Western Shoshone
Hannah Jimenez, Columbia College and Cherokee Nation



Welcome from the Community

Adriano Espaillat

U.S. Representative of New York's Thirteenth Congressional District

Sheena Wright

First Deputy Mayor of New York City

Welcome from the University

Eugenia Lean

Faculty Representative

Vice Provost for Faculty Affairs and

Professor of East Asian Languages and Cultures

Ann D. Thornton

Staff Representative

Vice Provost and University Librarian

Jonathan Lavine

Alumni Representative

Chair Emeritus of the Board of Trustees

Bruce Goumain

Student Representative

School of General Studies and University Senate Executive Committee Member

“New York State of Mind”

Music and words by Billy Joel (b. 1949)

Vocal performance by **Notes and Keys**



Greetings for the President

Madame Christine Lagarde

President of the European Central Bank

Investiture

David Greenwald

Cochair of the Board of Trustees

Claire Shipman

Cochair of the Board of Trustees

President's Inaugural Address

Minouche Shafik

A New Social Contract for Universities and Society

Closing Words

Recessional

Performance by the **Columbia Athletics Pep Band**

For more information about the Inauguration of President Shafik, visit
president.columbia.edu/inauguration.



PRESIDENT MINOUCHE SHAFIK

Minouche Shafik is the 20th President of Columbia University in the City of New York and Professor of International and Public Affairs at the School of International and Public Affairs. She is an economist, policymaker, and higher education leader who has spent over three decades in leadership roles across a range of prominent international and academic institutions. From 2017 to 2023 she was President and Vice Chancellor of the London School of Economics and Political Science (LSE), a world-leading center for research and teaching in the social sciences.

Before her tenure at LSE, Shafik served as Deputy Governor of the Bank of England, where she led work on fighting misconduct in financial markets and managed a balance sheet of about \$600 billion; Deputy Managing Director of the International Monetary Fund, navigating turbulence surrounding the European debt crisis and the Arab Spring; Permanent Secretary of the United Kingdom's Department for International Development, where she helped secure the UK's commitment to giving 0.7% of GDP in aid and focused on fighting poverty in the poorest countries in the world; and the youngest-ever Vice President of the World Bank, where she worked on the institution's first-ever report on the environment, led work on infrastructure and private sector investment, and advised governments in post-communist Eastern Europe. She is a trustee of the Bill & Melinda Gates Foundation.

Shafik received her BA from the University of Massachusetts Amherst, MSc from LSE, and DPhil from St Antony's College, Oxford. She holds a life peerage and membership of the House of Lords, a damehood for services to the global economy, an honorary fellowship of the British Academy, and several honorary degrees.

She is married to Raffael Jovine, a molecular biologist, with whom she has two college-aged children and three adult stepchildren.



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